

# An Introduction to Web Metrics.

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# Agenda

- 1. What are Web Metrics?**
- 2. Business Aspects: How to Build a Metrics Strategy.**
- 3. Technical Aspects: Web Analytics Tools.**
- 4. A Few Examples of Web Metrics.**
- 5. Challenges of what to do with the data.**

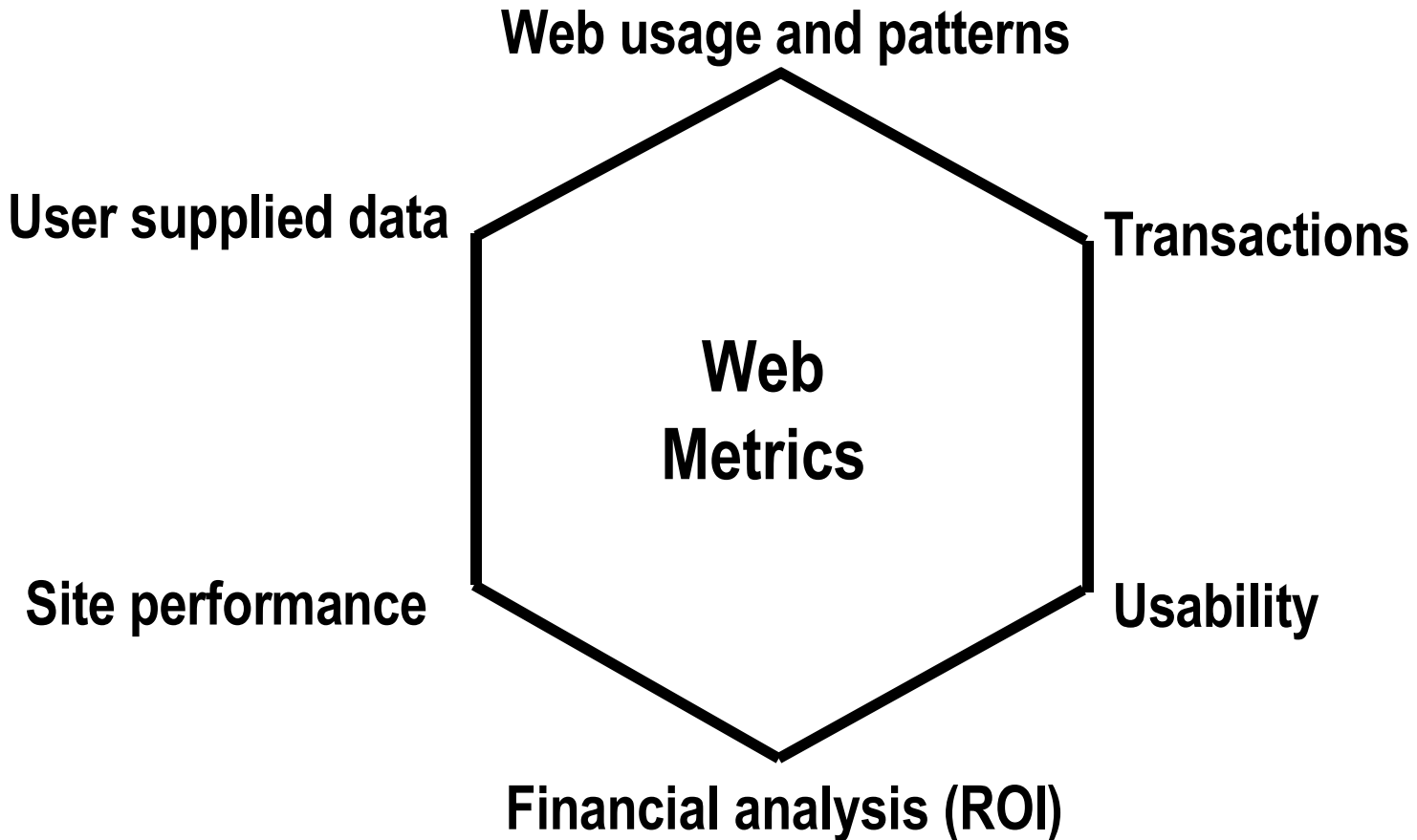
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# What are Web Metrics?



# The Problem

**How many million dollars are you investing in your Web Project?**

**You better have a data based approach to prioritize and guide your effort, and to justify your results.**

# How to Use Metrics to Manage and Understand Your Web Site

- What should you measure?
- How do you measure it?
- What do you do with the data once you have it?

# Example: Web Sales

## Possible Metrics

- Units Sold
- Revenue
- % Completing Sale
- Referring Web Sites
- Number of Prior Visits
- Exit Pages

**Sensible things to measure.**

**But why are you measuring them?**

# A Metrics Framework

## Possible Metrics

- Units Sold
- Revenue
- % Completing Sale
- Referring Web Sites
- Number of Prior Visits
- Exit Pages

**Measure to Control  
(Key Performance Indicators, KPIs)**

**Units Sold  
Revenue  
% Completing Sale**

**Measure to Analyze**

**Referring Web Sites  
Number of Prior Visits  
Exit Pages**



# A Metrics Framework

## Measure to Control

Units Sold  
Revenue  
% Completing Sale

## Measure to Analyze

Referring Web Sites  
Number of Prior Visits  
Exit Pages

## MTC Metrics (KPIs)

Used to monitor business or customer value.

Quantitative  
("Goodness" direction & Trend charts.)

Answers "How much?",  
"How Many?", "How Often"

## MTA Metrics

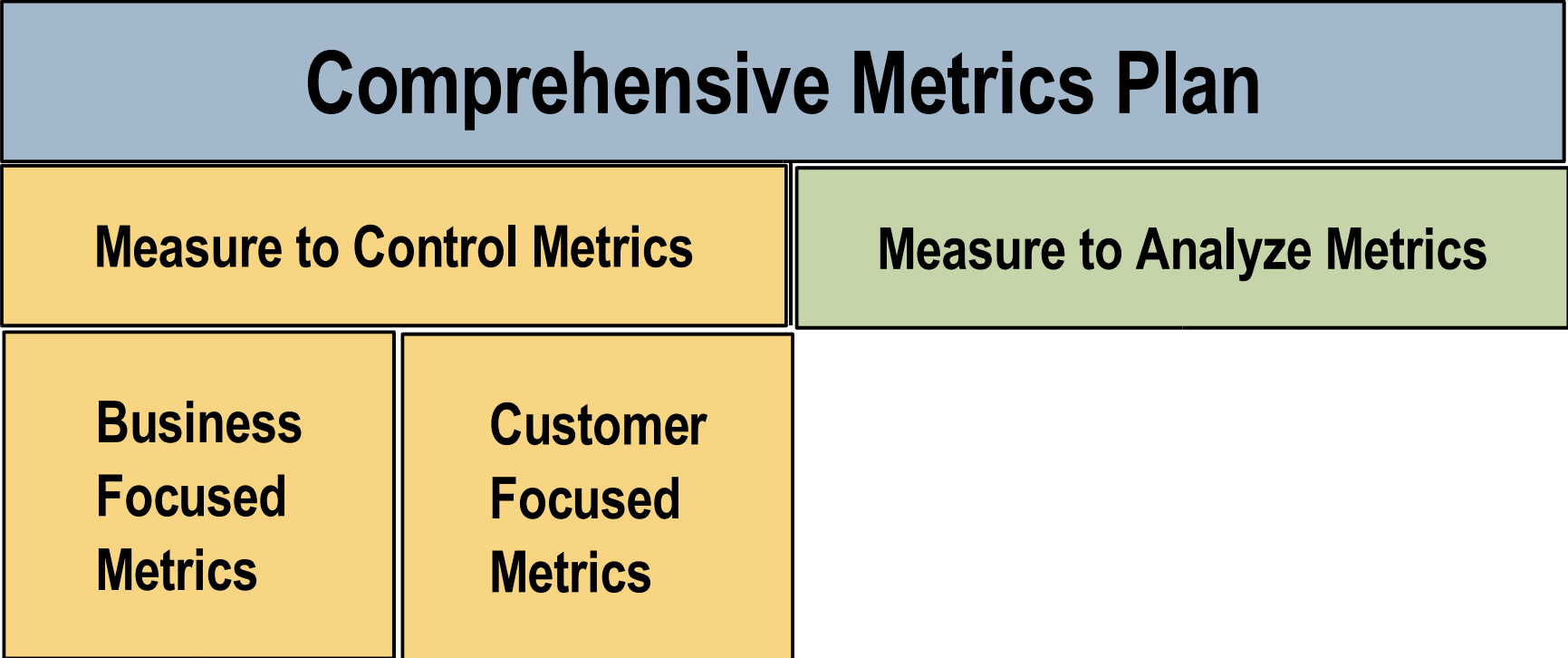
Used to understand web use, and trends or changes in MTC metrics.

Qualitative or quantitative.

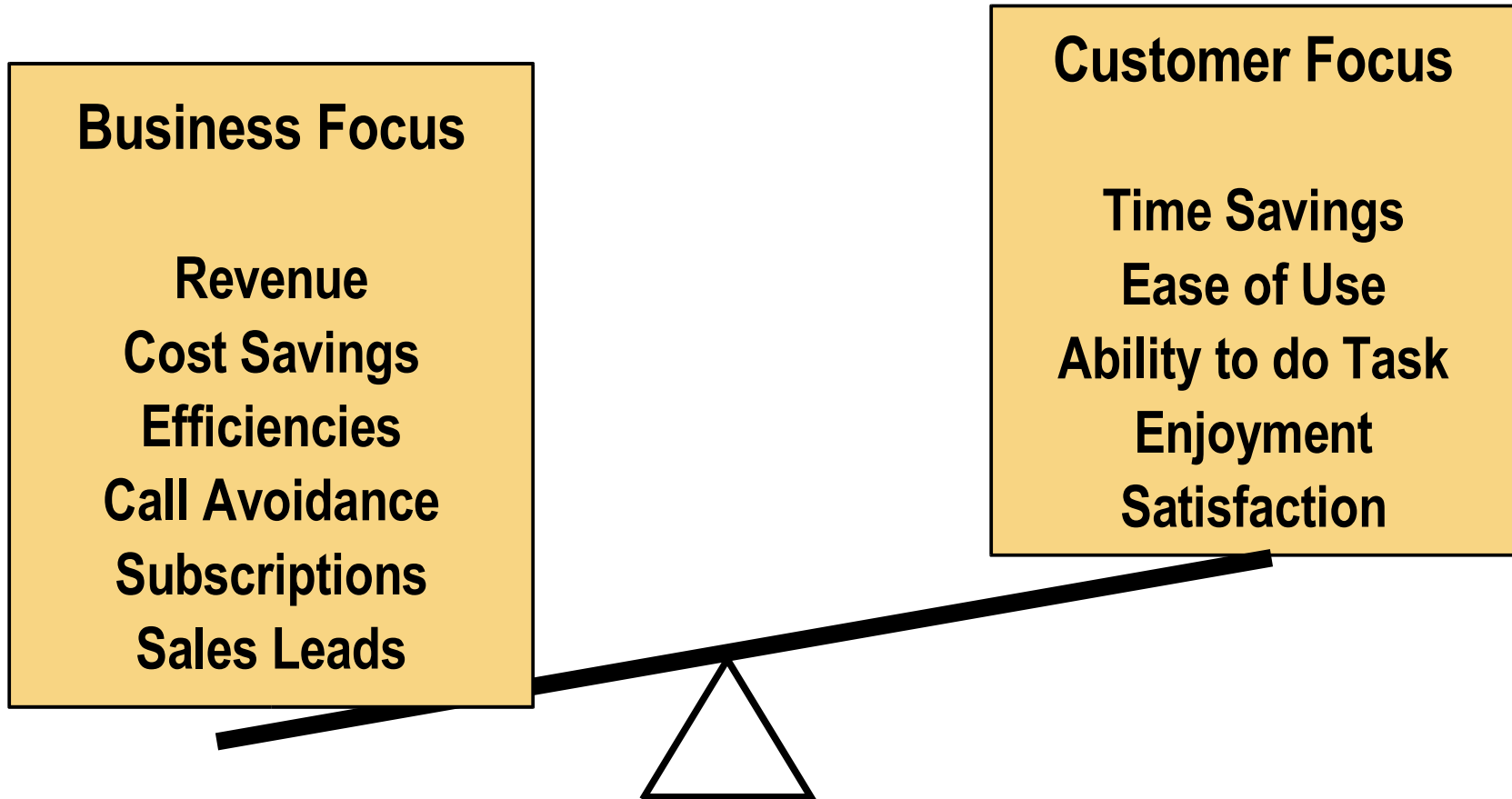
Answers "Why?", "Who?",  
"Where?", "How are users..?"

# Creating a Metrics Plan

1. Use MTC and MTA metrics cooperatively.
2. Usually create list of MTC metrics first.
3. Use MTAs for insight into MTCs.



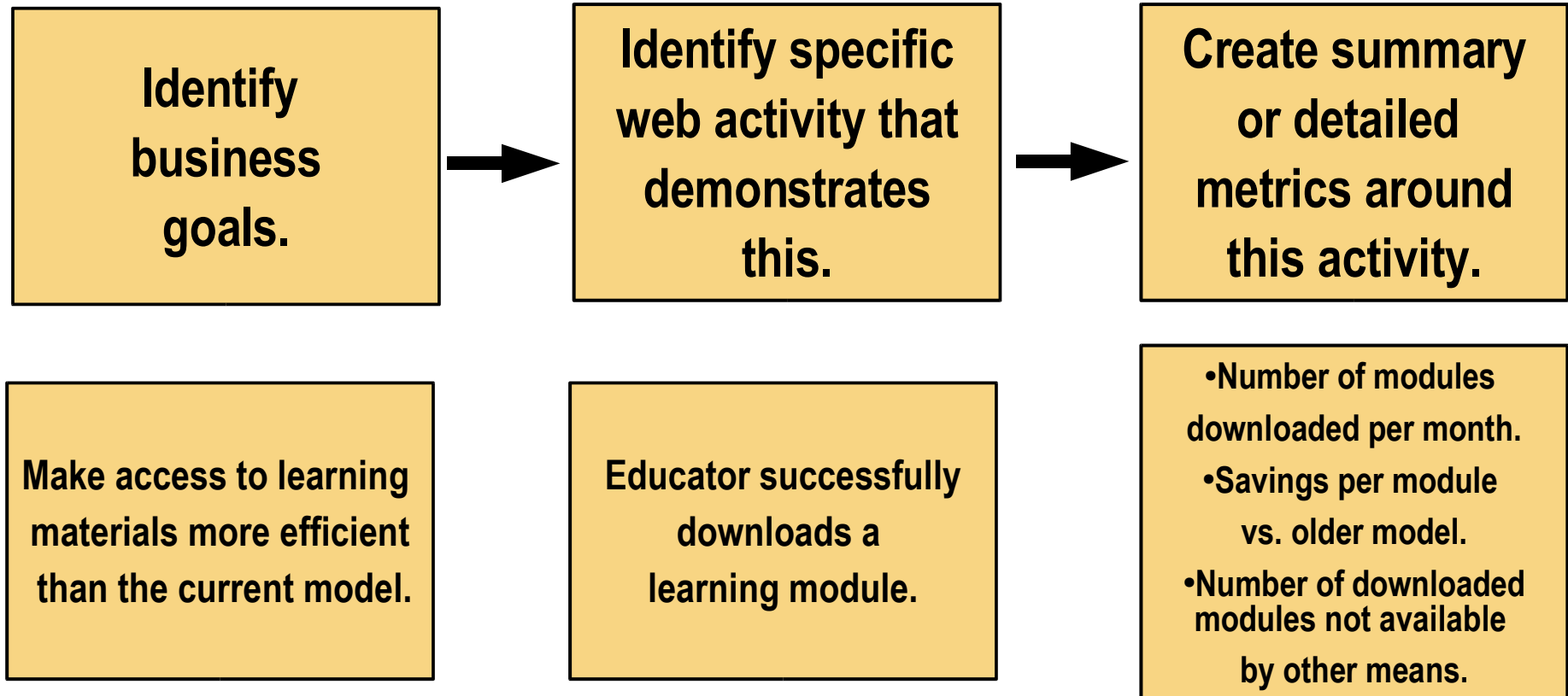
# Business vs Customer Focus



**Don't want to optimize one at the expense of the other!**

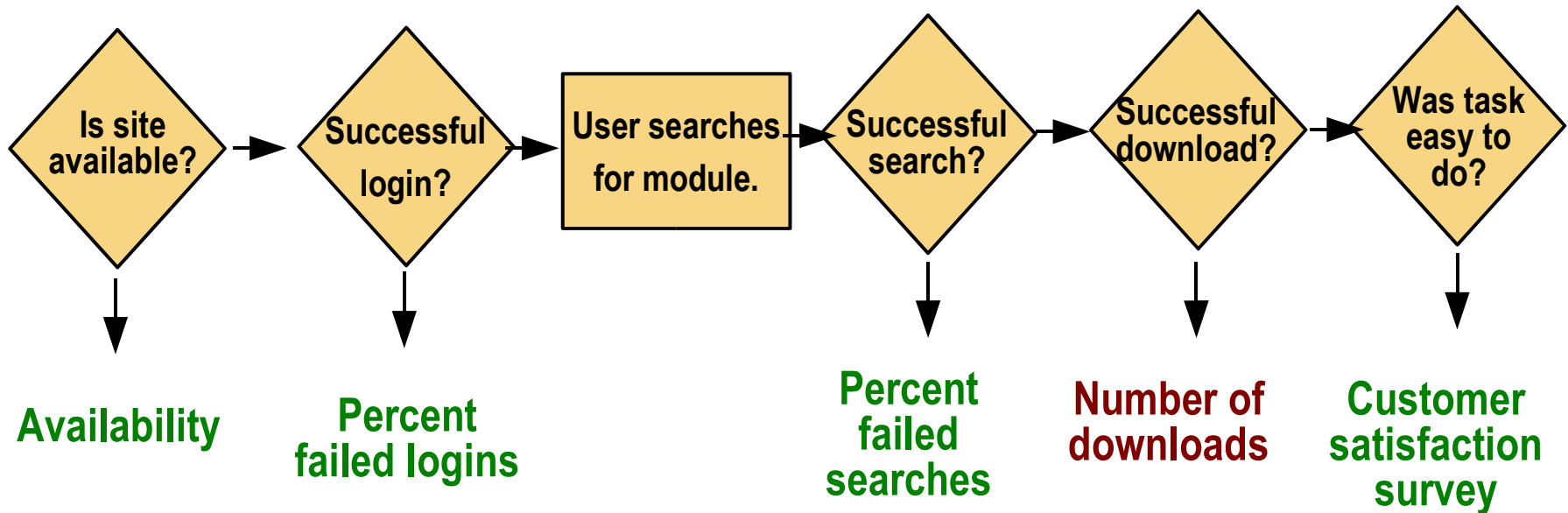
# How to Create Business Focussed MTC Metrics

## “Business Goal Mapping”



# How to Create Customer Focussed MTC Metrics

## “Task Flow Charting” (Moments of Truth)



# Creating a Metrics Plan

1. Use MTC and MTA metrics cooperatively.
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## Comprehensive Metrics Plan

<b>Measure to Control Metrics</b>		<b>Measure to Analyze Metrics</b>
<b>Business Focused Metrics</b>	<b>Customer Focused Metrics</b>	<b>How do you create this part?</b>
<b>Trend charts</b>	<b>Trend charts</b>	<b>Analysis explains trends and guides improvement.</b>

# How to do analysis

**Ask “Why?” and “Why not?”**

**Ask “How do users actually do X compared to how we think they do?”**

**Ask “Who are my users and are they all the same?”**

## **Examples of Measure to Analyze Metrics:**

- Clickpaths from a page.
- Most popular links on a page.
- User segmentation (profiles, needs, habits, valuation...)
- Search term analysis.
- A/B studies & controlled experiments.
- User surveys.
- Usability studies.

# Putting it All Together

1. Use MTC and MTA metrics cooperatively.
2. Usually create list of MTC metrics first.
3. Use MTAs for insight into MTCs.

## Comprehensive Metrics Plan

Measure to Control Metrics		Measure to Analyze Metrics
Business Focused Metrics	Customer Focused Metrics	Click paths Surveys Search term analysis User segmentation A/B studies & experiments
Trend charts	Trend charts	Analysis explains trends, guides improvement, shows opportunities.



# Tool Considerations

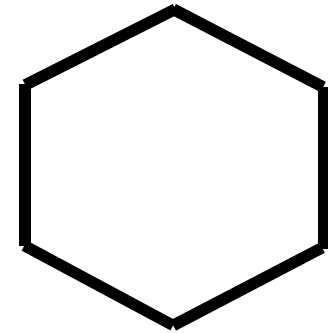
## Technology:

- Page tags
- Server Log Files
- Hybrid Solutions

## Business Models:

- ASP
- In House

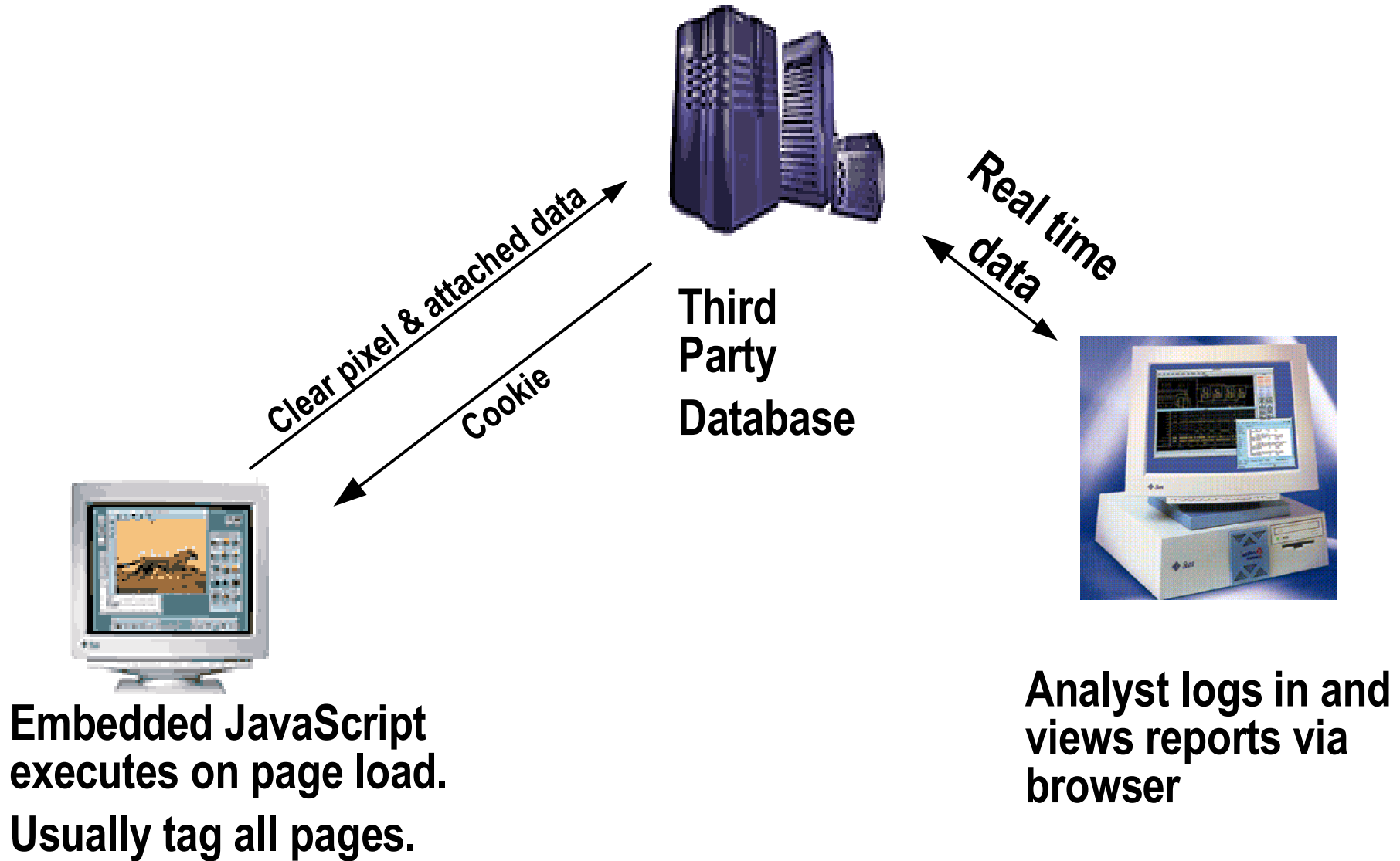
## Web Usage & Patterns



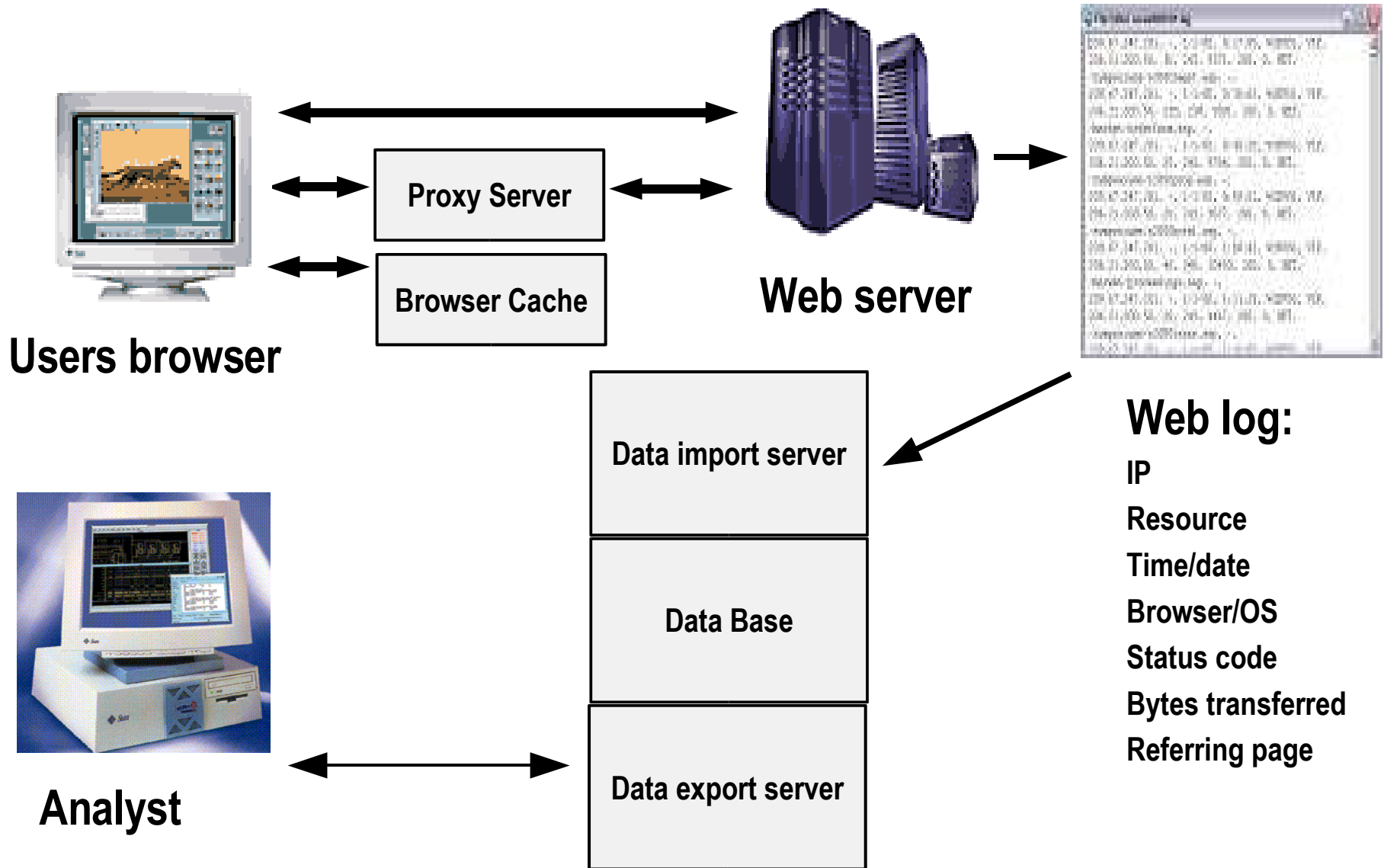
**Mix and match technology and business models.**

**Need to pick right solution for your business!**

# Page Tags



# Server Logs



# Comparison: Tags, Logs

**Data originates at user's browser.**

**Data collection is programmable.**

**Business model is typically an application service provider.**

**More common.**

**Some privacy concerns.**

**Trouble with non html pages.**

**Pay by page view.**

**~10-20 cents/1000 page views**

**Data originates at web server.**

**Data is (usually) limited to what is in log file.**

**Business model is typically self-managed.**

**Less common.**

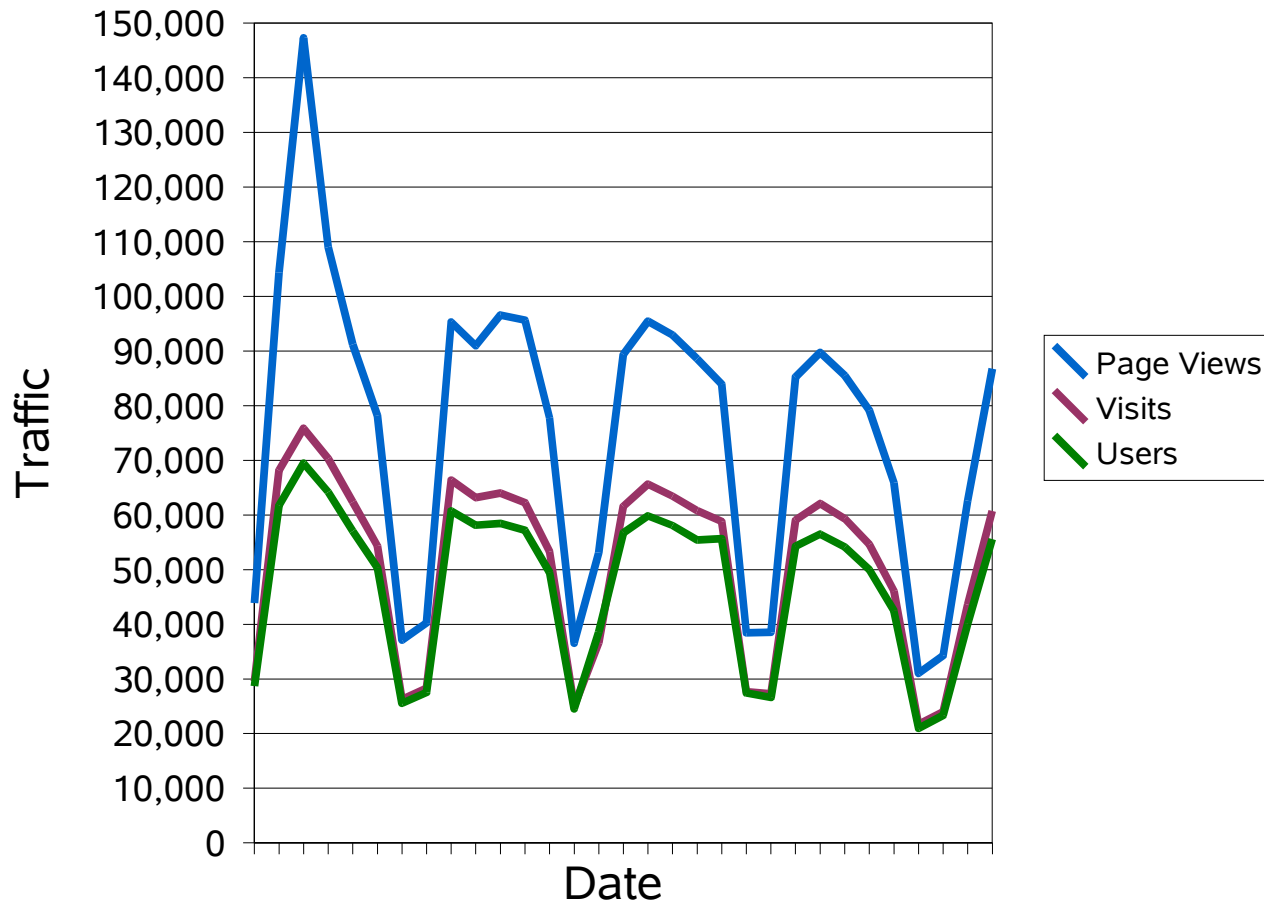
**Fewer privacy concerns.**

**Trouble with dynamic content.**

**Pay for infrastructure (fixed cost).**

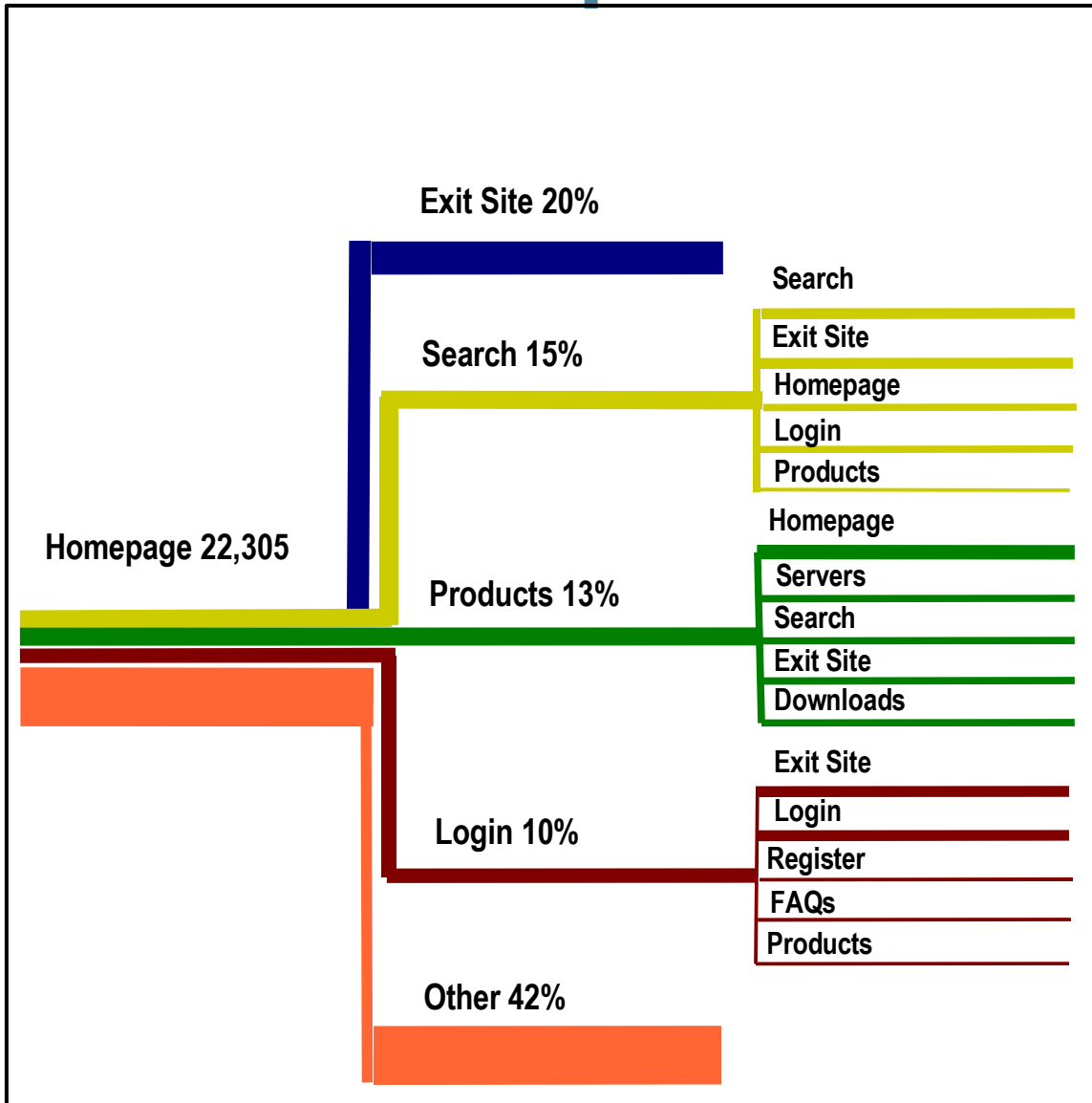
# Basic Usage Levels

## Traffic Volume



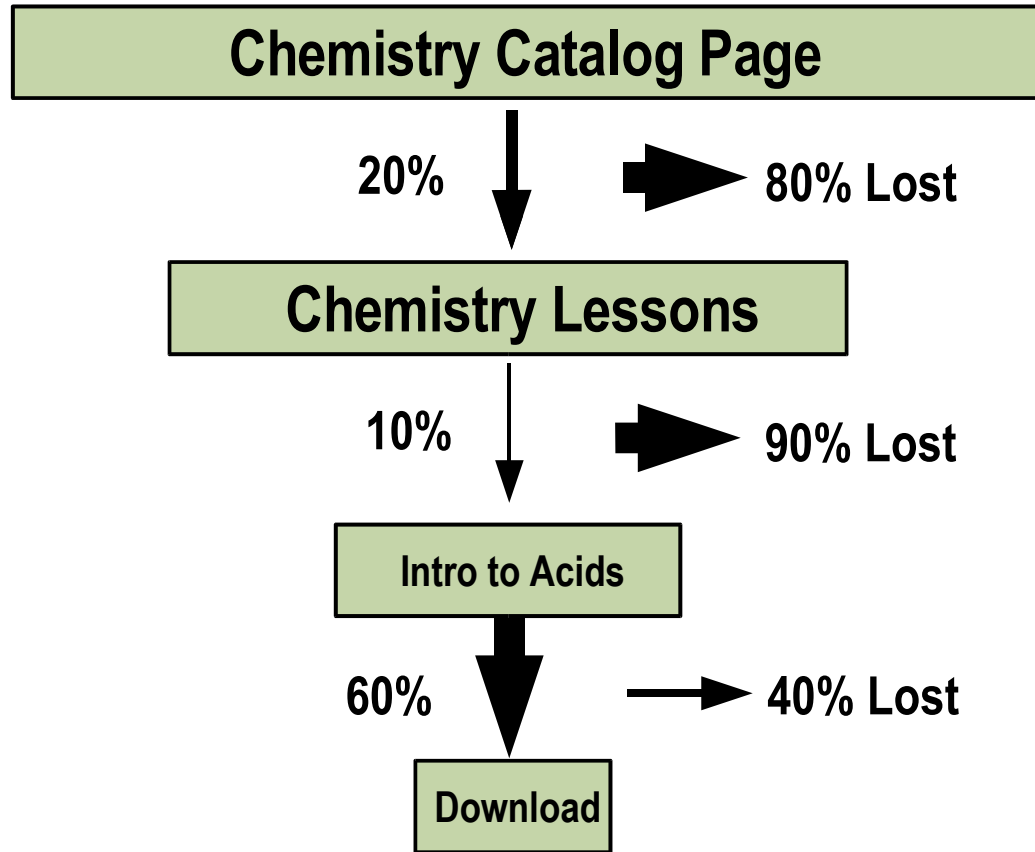
- Page views, visits, users are the most basic metrics.
- Shows “Reach” of site.
- Doesn't necessarily show value.
- A starting point, not an ending point.
- Don't get stuck here.

# Click Path Report



- Pick any starting page.
- Line thickness shows user flow.
- Can also show “previous page” flow.
- A great “Measure to Analyze” metric.
- Compare expected paths to actual paths.

# Conversion Measurement



- Define checkpoints to analyze conversion of key processes on your web site.
- Important analytical tool for optimization.
- Compare to expectations.
- Use in conjunction with click pathing report.

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**1,188 Clicks**  
**Rank #2**

**1,356 Clicks**  
**Rank #1**

- Overlay Maps
- Easy and intuitive.
- Shows most used links on the page.
- Compare to expectations.
- Compare to most valuable “real estate”.

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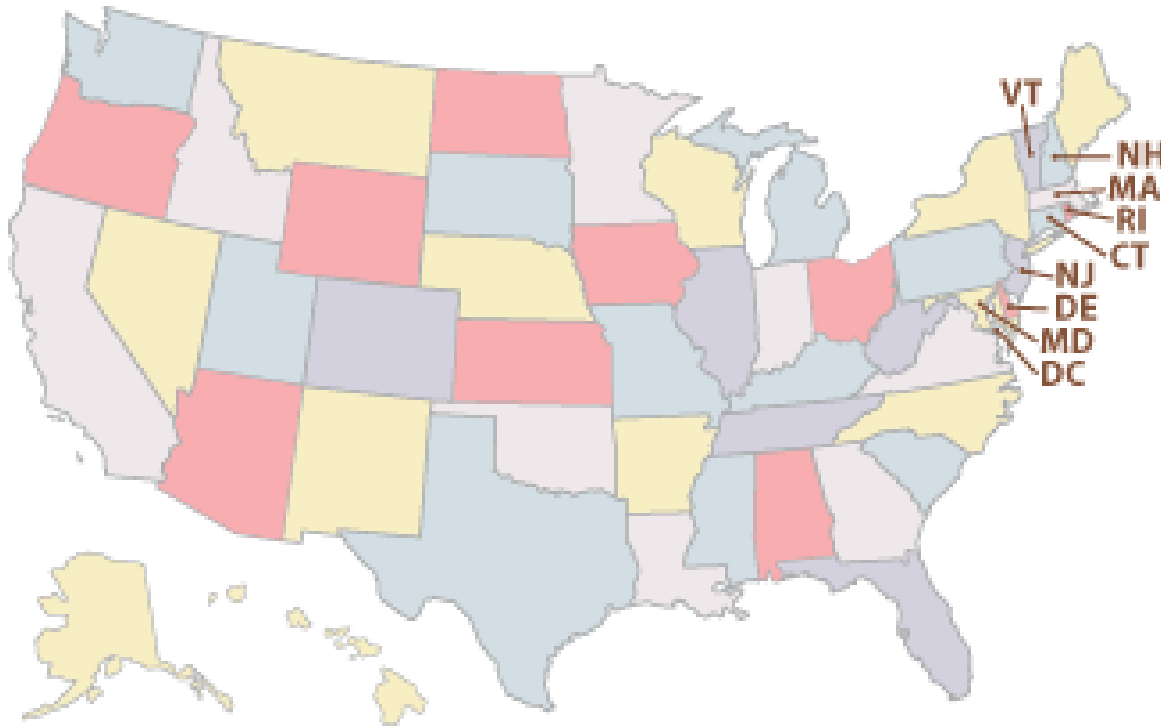
**777 Clicks**  
**Rank #4**

**845 Clicks**  
**Rank #3**

**89 Clicks**  
**Rank #24**



# Geosegmentation



Reports color code regions with most users for your site.

- Uses IP locating.
- Some services as high as 99% accurate at the country level.
- Example:  
[www.digitalenvoy.net](http://www.digitalenvoy.net)
- Useful to show where customers come from.
- Influence your project funding agents.

# What do you do with the data once you have it?

**Typical pitfalls and solutions.**

# What do you do with the data once you have it?

- Establish a process for utilizing data to identify problems and recommend solutions.
- Be sure Control Metrics are tied to organizational goals.
- Focus on actionable data. Avoid data overload.

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# What do you do with the data once you have it?

- **Prioritize initiatives based on impact.**
- **“Monetize” impact of all changes.**
- **Get the data in the hands of the right people.**
- **Pursue data integration via cross functional teams.**

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# What do you do with the data once you have it?

- Tie individual goals to improving metrics.
- Start small. Show success.
- Don't let data stifle creativity.
- Dedicate people to emetrics to keep it moving forward.

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